# Enabling Collaboration and Adaptation through Dialogue: How Conflict Strengthens Diversity for Our Future

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# Expectations For Today (And Going Forward)

- Share my thoughts and perspectives
- Challenge your usual thought processes and narratives
- Broaden your views and expectations
- Respectful and uncomfortable environment
- Focus is on what happens before any dialogue







Active in Disaster

Voluntary Organizations

New York City



























# Why Are We Uncomfortable?

- Unfamiliar terms, ideas, and spaces
- Challenges to our existing identities, roles, and experiences
- Our perspectives are informed by our identities and our experiences

Think about spaces or places where you might have felt uncomfortable for any reason. Consider those spaces as we continue through the session. If you feel comfortable enough, please share in the chat.



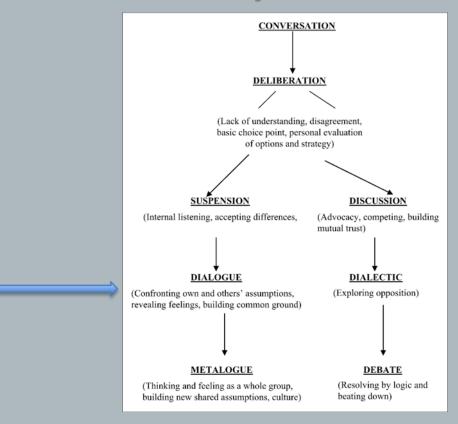
## Motivation

- Practitioner to a PhD
- Contribute to (and spur) ongoing conversations
- Increase awareness of the roles of power and privilege
- Facilitate change in future conversations using intersectionality



# Before any Dialogue

### **Power + Assumptions = Conflict**



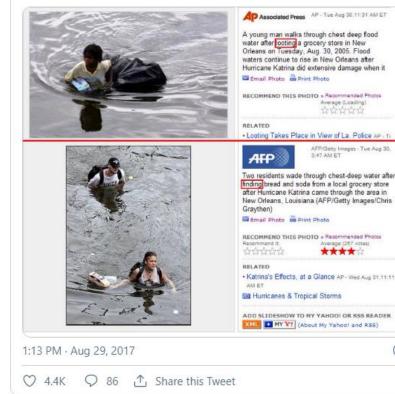


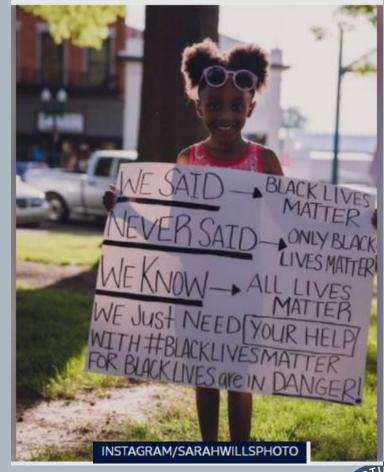
# Media, Messaging, and Dialogue

Biased narratives and problematic stereotypes affect your colleagues and partners too. Astead ② @AsteadWesley · Aug 29, 2017 k twitter.com/TomLlamasABC/s...

#### Astead 🥏 @AsteadWesley

Remember this after Katrina? The difference between "looting" and "finding" is often black and white







### Assumptions

### **EQUALITY VERSUS EQUITY**



In the first image, it is assumed that everyone will benefit from the same supports. They are being treated equally.



In the second image, individuals are given different supports to make it possible for them to have equal access to the game. They are being treated equitably. In the third image, all three can see the game without any supports or accommodations because the cause of the inequity was addressed. The systemic barrier has been removed.

A picture illustrating the concepts of equality, equity and justice. Courtesy of Courtesy Advancing Equity and Inclusion: A Guide for Municipalities, by City for All Women Initiative (CAWI), Ottawa

In the effort to assist, are we making assumptions about what people need help with?

Are we addressing systemic barriers or creating them?



# Concepts

<u>Conflict – struggle, opposition</u>

<u>Dialogue</u> – a discussion to solve a problem

<u>Consensus</u> – group decisionmaking process to support a decision in the best interest of the whole group ( similar to cooperation) <u>Diversity</u> – variety, range of backgrounds, experiences, trainings etc.

<u>Equity</u> – distributing resources based on the needs of the recipients

<u>Tolerate</u> – accepting or enduring

<u>Power</u> – political or social authority or control



# More Concepts

Microaggressions – indirect, subtle, or unintentional discrimination against members of a marginalized group

Implicit Bias – hidden bias where we organize patterns and use cultural or structural biases (stereotypes & narratives)

Privilege – rights, benefits, or advantages available to a particular group

#### Inclusion –

1. the action or state of including or of being included within a group or structure -

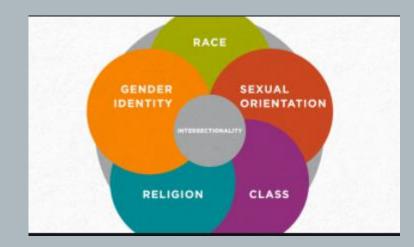
2. the practice or policy of providing equal access to opportunities and resources for people who might otherwise be excluded or marginalized

What (and how) we think (and act) affects the decisions we make and then the policies we

create.



# Intersectionality (Dr. Kimberlé Crenshaw)

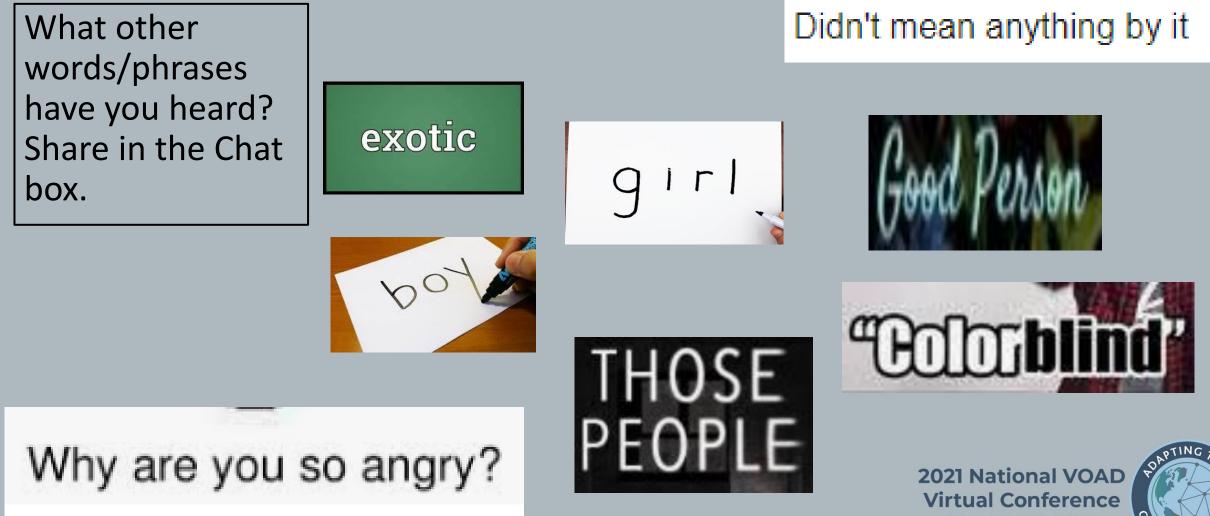


Where or how might you be already using intersectionality in your work? Share in the chat box.

- Developed to describe the experience of black women (overlapping gender and race)
- Expanded to include how social and political identities can advantage or disadvantage individuals
- A lens as well as a framework



# Self Assessment



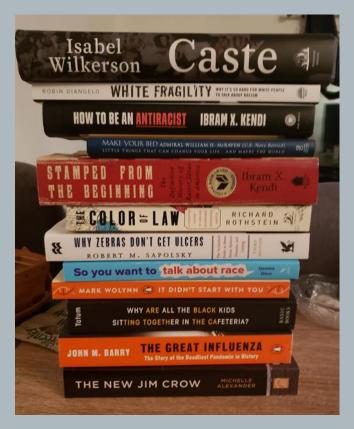
May 18-20, 2021

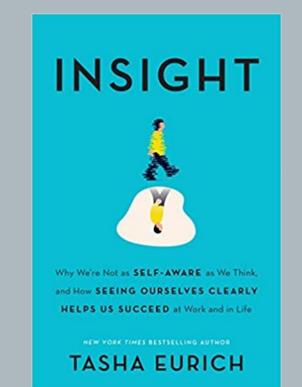


## **Developing Self-Awareness**



Share other books or practices for mindfulness or introspection in the chat box.









### **Conversations and Meetings**

"Diversity asks, 'Who's in the room?'

Equity responds: 'Who is trying to get in the room but can't? Whose presence in the room is under constant threat of erasure?'

Inclusion asks, 'Have everyone's ideas been heard?'

Justice responds, 'Whose ideas won't be taken as seriously because they aren't in the majority?'

Diversity asks, 'How many more of [pick any minoritized identity] group do we have this year than last?'

Equity responds, 'What conditions have we created that maintain certain groups as the perpetual majority here?'

Inclusion asks, 'Is this environment safe for everyone to feel like they belong?'

Justice challenges, 'Whose safety is being sacrificed and minimized to allow others to be comfortable maintaining dehumanizing views?" - Dafina-Lazarus Stewart **2021 National VOAD Virtual Conference** May 18-20, 2021



Source – Earl Nupsius Benjamin-Robinson, Linked In

### Wrap Up





### References by Slide

#### Slide 6 -

- Forms of Conversation. Source. Schein (1993, p. 46).
- https://www.researchgate.net/publication/301309377\_Dialogue\_for\_Fostering\_Participation\_or\_Manipulation\_A\_Phenomenological\_Study\_of\_a\_Health\_Care\_Company

#### • Slide 7 \_

- Katrina image https://www.latimes.com/nation/la-na-harvey-20170829-story.html -
- <u>BLM Instagram photo https://www.bbc.co.uk/newsround/53149076</u>
- <u>https://www.scientificamerican.com/article/disaster-management-is-too-white-official-tells-congress/</u>
- https://www.nature.com/articles/d41586-020-02203-w
- https://transportation.house.gov/committee-activity/hearings/experiences-of-vulnerable-populations-during-disaster
- https://transportation.house.gov/imo/media/doc/Brown%20Testimony2.pdf

#### Slide 8

https://www.diffen.com/difference/Equality-vs-Equity

#### • Slide 9 & 10

- Sue, D. W. (2010). *Microaggressions in everyday life: Race, gender, and sexual orientation.*
- https://www-scientificamerican-com.udel.idm.oclc.org/article/how-to-think-about-implicit-bias/
- https://www.racialequitytools.org/resources/act/communicating/implicit-bias

#### Slide 11-

- Kimberlé Crenshaw The urgency of intersectionality <a href="https://youtu.be/akOe5-UsQ2o">https://youtu.be/akOe5-UsQ2o</a>
- Kimberlé Crenshaw, "Race, Gender, Inequality and Intersectionality" -https://youtu.be/KNKbGFoYC1Q
- Image <u>http://news.unm.edu/news/identifying-understanding-and-combatting-complex-inequality</u>

#### General Documents:

- <u>https://www.cawi-ivtf.org/sites/default/files/publications/advancing-equity-inclusion-web\_0.pdf</u>
- https://www.inc.com/margaret-heffernan/great-companies-encourage-productive-conflict.html





# Let's address those questions in the chat now.

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